### Change, While Difficult, is Necessary for Success

Association of Rodeo Committees 2013 Global Rodeo Conference September 28-27, 2013 Omaha, Nebraska

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Friday, September 27, 2013



#### Chinook Helicopter Landing in Rooftop Rodeo Arena





## Challenges





#### Introductions

- J'Ann Wright, Director
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- Howell F.Wright, President & CEO
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#### Estes Park Western Heritage, Inc.

Supporters of :

- The Rooftop Rodeo,
- Western Heritage Youth Scholarship Fund, and
- The Rooftop Rodeo Royalty Program



P.O. Box 1852, Estes Park, CO 80517

www.rooftoprodeo.com

www.estesparkwesternheritage.org



### Why Change !

- To solve a problem.
- To move from good to better.



#### Change

#### Change Formula:

 Focus x Drive x Time and Resources = Change



## Cycle of Change:

- Current State-Where You Are
- Transition
- Desired State-Where you Want to Be



#### SWOT:

- Strengths
  - Destination community
- Weaknesses
  - Moving from downtown to the arena
- Opportunities
  - Work closer with Town marketing organization
- Threats
  - Increased demand on our facilities



#### Change Road Map:

- Create the Vision
- Set SMART Goals
- Raise Awareness
- Build the Team
- Develop and Action Plan
- Measure Results
- Sustain the Change

#### What a Vision Should Look Like

- A statement of the organization you want to be.
- When will it happen?
- How people get involved.
- Make the vision inspiring.

## EPWH Draft Vision

 Estes Park Western Heritage, Inc. will be known for its participation in prestigious Western events and for its philanthropic generosity.



## A Better Vision

 Working together as a team we will, by 2015, improve our facilities, and raise our added money so that competitors and fans will see us as the BEST medium size PRCA rodeo in the United States.



#### SMART:

- Set Specific Goals
- Make them Measurable
- Action Oriented and Agreed On
- **R**ealistic
- **T**ime Bound





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Raise Awareness Through Communication with all Stakeholders: Community, Town, Committee and Sponsors

- Clear, Compelling Vision
- Importance of the
  - Change
- Goals and Objectives
- What's Happening
- Results of the Change



## **Build the Team**

- The team should start with the idea originator, project leaders, and change agents.
- Include on your team some of the individuals who will actually be doing the work.



#### The Five Incorporators



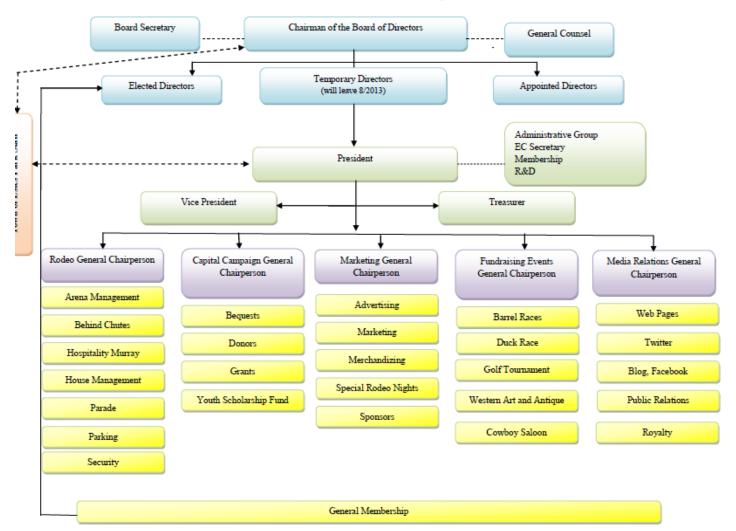
## The Board of Directors

Developing clear expectations of board members' responsibilities



#### **Organizational Structure**

#### Estes Park Western Heritage, Inc





# Lets Skip On

- Develop and Action Plan
- Measure Results



#### Sustain the Change

- Plan for long term survival. Consider :
  - Systematic By-law review
  - Strategic planning
  - Recruit dynamic members
  - Develop and nurture relationships (community, sponsors, rodeo committees)
  - Develop and maintain a culture of evaluation and improvement

# People Just Hate Change







